



GARDENS IN PRISON
Iowa Correctional Institution for Women (ICIW) and the Department of Landscape Architecture at Iowa State University (ISU) are changing the course of corrections by creating humane outdoor environments that can support beneficial programs, reduce recidivism, and promote successful reentry.



ENVIRONMENTAL INCLUSION
Diverse Environmental Leaders is a growing community of minority environmental thought leaders that focuses on bringing inclusion and diversity to America's national and state parks.

ENVIRONMENTAL WASTELAND VS ENVIRONMENTAL JUSTICE

URBAN WILDERNESS

The natural wilderness beckons to us as we sit in our modern concrete jungles. The positive effects of being near nature, both big and small, have been well documented to reduce stress, improve cognitive functioning, aid recovery from illness, and even make people more generous. New efforts to incorporate biophilic architectures and to make the wilderness accessible to minorities will drastically transform our landscapes and our criminal justice systems.

MISTRUST VS POSITIVE CONTACT

HYBRIDIZING JUSTICE

A wide range of projects and initiatives are slowly transforming the traditional criminal justice system to better serve all parties who interact with these institutions. The current criminal justice system will not disappear, but it will merge with alternative structures to improve public safety and create healthy communities. Expect to see reforms in Day Reporting Centers and reentry campuses, prisons as healing and accountability centers, and courthouses as mediation centers.



SOCIAL MEDIA FOR PRISON
After he was released from prison, Frederick Hutson developed the social media site Pigeony to help inmates and their loved ones stay connected, eventually easing the process of re-entry.



NEIGHBORHOOD OPPORTUNITY NETWORKS (NEONS)
Neighborhood Opportunity Networks is a network of community organizations, government agencies, local businesses, and community residents connecting probation clients from target neighborhoods in NYC to opportunities, resources and services.



INCARCERATION ALTERNATIVE
The Reset Foundation runs re-entry campuses for juvenile offenders that are centered on education, jobs, and healthy living. As an alternative to traditional incarceration, these centers aim to reset offenders' life trajectories.

FOOD DESERT VS FOOD SOVEREIGNTY

BREAKING BREAD TOGETHER

The emergence of organizations working at the intersection of food, justice, and peace are filling a new need to rebuild rituals around eating. Expect to see new spaces for filling empty stomachs and modeling healthy food habits that focus on the prosocial benefits of communal cooking. The Food Sovereignty and Restorative Justice Movements will work together to eliminate food deserts and make it possible for all families to access affordable and healthy foods.

LOCAL FOOD ECONOMIES
Aiming to provide equal access to food, jobs, and education, Planting Justice works with formerly incarcerated men and women to build edible permaculture gardens in school communities, and homes.



FIGHTING FOOD DESERTS WHILE CONNECTING FAMILIES
After the New York Department of Corrections shutdown their own bus program, The Victory Bus Project was founded by Ialal Sabur to fill its place. While on the Victory Bus families can also purchase \$50 boxes of fresh and local farm produce with EBT.



FOOD BRIDGES
Breaking Bread Tours is a Palestinian and Israeli tour group that uses daily "breaking bread experiences" to build bridges of understanding between two conflicting communities.

BEING YOUR BEST SELF

New models for co-creating social service programs in partnership with the people who seek support are popping up to address the failure of traditional expert-based models. These programs are working to level the playing field, allowing all inhabitants of a city to be their best self. Access to training and education, healthcare, counseling, drug treatment programs, and affordable housing will slowly replace militarized police units.

THE RESTORATIVE JUSTICE CITY

FACILITATING RESTORATIVE DIALOGUE

The arts and technology will come together to build a powerful new platform for facilitating restorative dialogues. The arts provide a way to think outside of the rigid formalities of facts and figures by exploring myths and telling stories. They allow us to get to the root of a conflict and discover true solutions. Technology will compliment the use of art to facilitate deeper dialogues, even allowing us to go beyond face-to-face meetings to reach parties who may not yet be ready to sit side-by-side.

JUST SURVIVING VS BEING YOUR BEST SELF

BREAKING THE CITY VS HEALING THE CITY

INDIVIDUALISTIC VS COMMUNITY-FOCUSED

SHOUTING VS LISTENING

DESIGNING FOR IMPACT

Evidence-based design has been transforming the way we design places for healthcare, education, and work. Similar practices are slowly being applied to criminal justice spaces, creating a direct link between intended justice outcomes and the spaces we create for justice. Spaces for restorative justice and peacemaking will be informed by a clear sense of experimentation with biophilic design, play, smell, art, and touch.



SYRACUSE PEACEMAKING PROJECT
Designed to divert quality-of-life crimes out of court, the Center for Court Innovation is a peacemaking project that will bring Native American peacemaking practices to the first purpose-built space for peacemaking into the Near Westside of Syracuse, NY.



A NEW TYPOLOGY FOR SOCIAL CHANGE
The Restorative Justice Center is a proof-of-concept alternative to criminal justice infrastructures by FOURM Design. The Center is built to manifest values of accountability, care, and transformation and to give service providers the quality of space needed to divert more cases out of court.

DECENTRALIZING JUSTICE

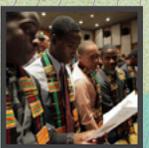
Restorative justice is building as a decentralized justice infrastructure that imbues restorative practices directly into every neighborhood, at the locus of need. To usher in a new model of "anytime, anywhere" justice, elders will once again become focal points of intervention. Places for peacebuilding and justice will be embedded in schools, community centers, libraries, and homes.



INTERGENERATIONAL CONNECTIONS
Seeking the benefits of intergenerational relationships, the Intergenerational Schools in Ohio bring older adults into the classroom to support the positive development of their communities.



AT THE LOCUS OF NEED
Oakland's Operation Ceasefire takes community walks through neighborhoods suffering from high homicide rates, attempting to defuse the potential for violence right where it emerges.



CLOSING THE OPPORTUNITY GAP
The Mitch Kapur Center for Social Impact is working to provide tech opportunities to communities that have historically been on the periphery of participation and opportunity within the US.



CO-CREATING SOCIAL SERVICES
Restaurant Opportunity Centers United and the Ella Baker Center are collaborating to create hubs that cultivate new models for business growth rooted in a shared stake in success amongst employees, managers, and owners.



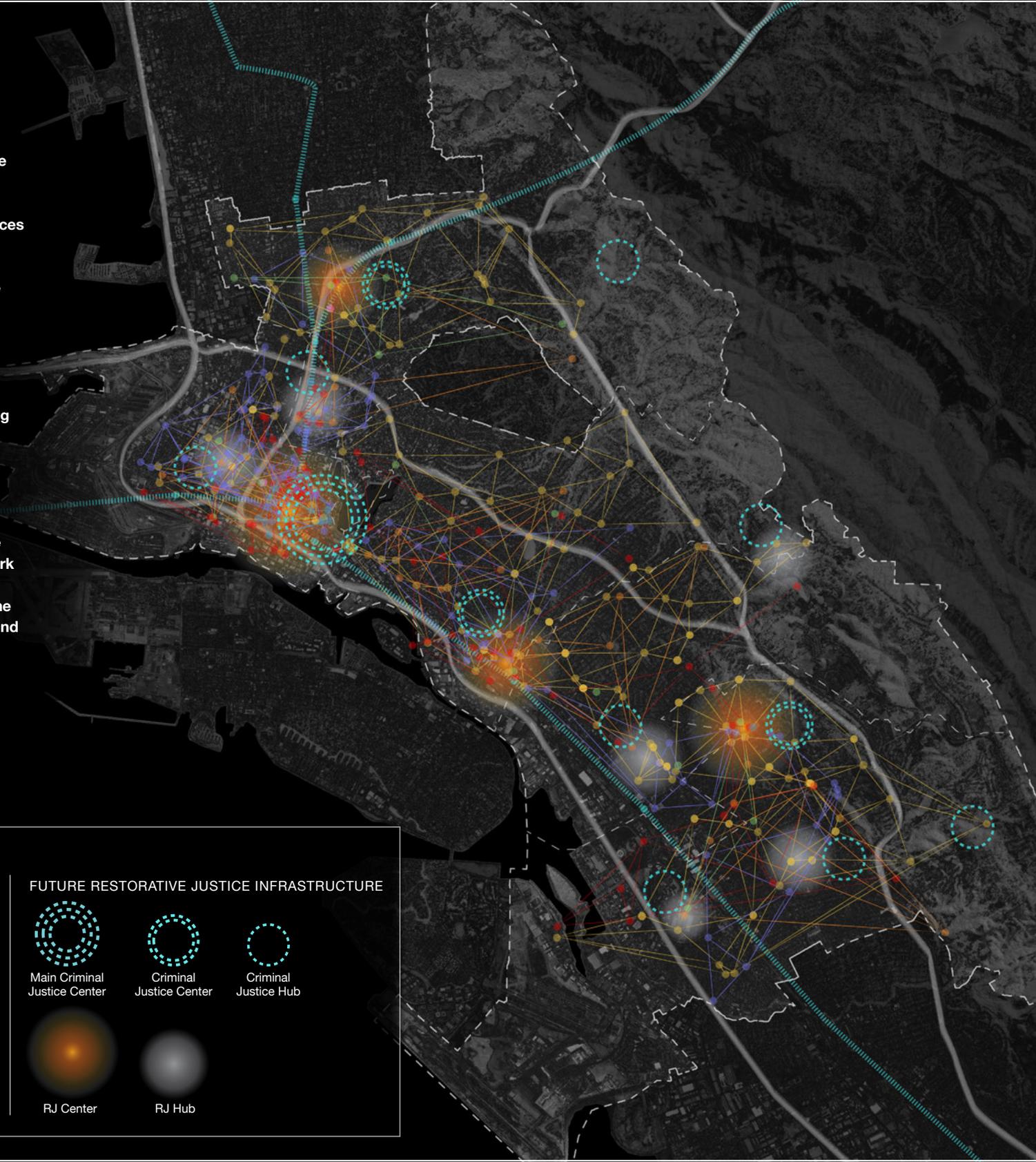
RESTORATIVE JUSTICE ART
Philadelphia's Mural Arts Guild program is a paid apprenticeship for offenders. They reclaim civic spaces through public art projects, giving offenders a chance to rebuild their communities and tell their stories.



PROMOTING DIALOGUE ACROSS CONFLICT
Purdue Development Research Center has been using Mobile Audio Visual Units to share videos of life across conflicting clan lines in Somalia, opening up new pathways for dialogue and understanding.

FUTURE OF OAKLAND: A Corridor of Social Resources

A robust corridor of widely accessible resources extending from west to east will house a network of support systems that include traditional services like day reporting centers and re-entry housing units alongside future restorative justice infrastructure. The new Restorative Justice Centers will function as large physical centers supporting the entire ecosystem of criminal justice needs including restorative practices, peacemaking circles, and restorative justice training and education. Each Center will also provide resources and support for citizens of Oakland to become their best selves, including basic needs like employment, food, shelter, and supportive community. Alongside the Restorative Justice Centers, a network of smaller hubs throughout the city will provide micro-local services at the locus of need. These hubs will be found in schools, recreation centers, living rooms, or parks.



LEGEND

EXISTING INFRASTRUCTURE

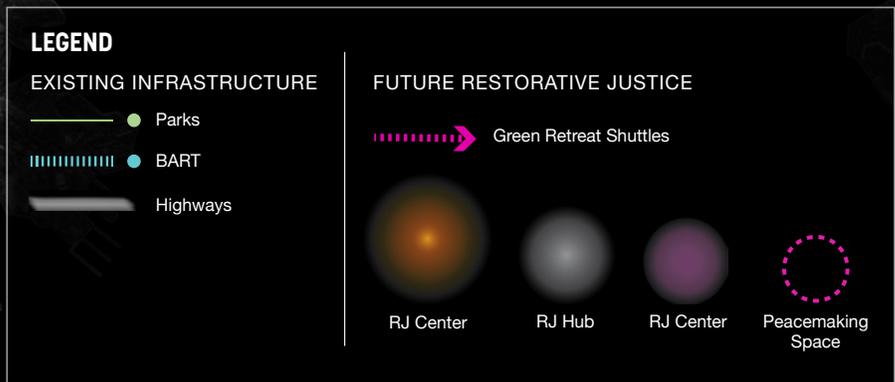
- Criminal Justice Infrastructure
- Libraries
- Community Centers
- Affordable Housing
- Social Services
- Public Schools
- BART
- Highways

FUTURE RESTORATIVE JUSTICE INFRASTRUCTURE

- Main Criminal Justice Center
- Criminal Justice Center
- Criminal Justice Hub
- RJ Center
- RJ Hub

FUTURE OF OAKLAND: Equal Access to Open Spaces

Equal access to public open spaces—from small city parks to larger swaths of relatively wild parks—will be provided through free shuttles. Inclusive programming and ease of access will give all citizens of Oakland a chance to reflect, slow down, and see themselves as part of the larger world around them. A Restorative Justice Retreat Center and other designated park areas for peacemaking will be distributed through the Oakland hills, with a focus on outdoor leadership programs, restorative justice retreats, and environmental inclusion. The Center will support peacemaking dialogues that require immersion in the natural world.



THE RESTORATIVE JUSTICE CITY

FROM PUNITIVE TO RESTORATIVE JUSTICE

2014 was a landmark year for exposing the cracks in America's criminal justice system. The deaths of unarmed men Eric Garner, Michael Brown, and Ezell Ford at the hands of police sparked the Black Lives Matter movement and put a global spotlight on the inequity pervasive in our policing and prison system.

But where do we go from here? The challenges are many. We fill our courthouses and prisons with people from our poorest urban neighborhoods, where the only civil structure left is a failing criminal justice system. Our prison population is the largest in the world, with clear bias towards arresting black and Latino Americans. The prison experience has been exposed as inhumane, creating broken humans who struggle to re-enter society upon their release. Militarized weapons and the spread of fear and mistrust throughout society have led to increased excessive force. And for-profit prisons are perverting the incentives for incarceration.

Ushering in a new era of **effective criminal justice** requires building a whole **new urban landscape** based on **restorative rather than punitive justice**. **The Restorative Justice City aims to build that model from the ground up.**

The Restorative Justice City recasts the role of justice to restore and repair people and relationships. Rather than focusing on punishment, the Restorative Justice City seeks to understand victims' needs and hold offenders accountable. Just as the principles and values of our current punitive model manifest themselves in the policies, planning, and architectural typologies of our cities, the philosophies of a restorative model will form the basis of a new infrastructure in the service of peace. **How will your city reinvent itself as a Restorative Justice City?**

This map is based on outcomes from a workshop exploring the future of restorative justice with major leaders in Oakland, California. Oakland is a unique ecosystem representative of the urban challenges many American cities face when building public safety and economic stability for all citizens. This map offers up visions for Oakland as a possible Restorative Justice City. Inside this map you'll find 6 shifts that building a Restorative Justice City will lead to, 7 action domains that will enable a holistic and systemic transformation, and 2 scenarios for Oakland's future.

THE RESTORATIVE JUSTICE CITY

Oakland, California

In response to the current crisis arising out of the prison-industrial complex, cities suffering from high rates of policing and incarceration are seeking a better future as Restorative Justice Cities. This transition requires a new dialogue to understand what our communities want and need, a new focus on developing policies, trainings, education, and physical infrastructure rooted in the philosophies and systems of restorative justice. To kickstart this important conversation in Oakland, California, on May 6, 2014, FOURM Design Studio, Bright Research Group, and Institute for the Future convened major restorative justice leaders to explore the future of Oakland as a Restorative Justice City.

CONVENING QUESTIONS

- Do we need a restorative justice center or infrastructure?
- What community needs could it respond to?
- What is the current restorative justice infrastructure like in Oakland?
- How does it facilitate or prevent your organization from achieving its goals?
- What resources, both physical and non-physical, do we need, and where in Oakland should they be?

CONVENING OUTCOMES

Participants agreed that in order to build a safe and equitable city we need a restorative justice infrastructure. To be effective, this infrastructure needs to be hyperlocal, allow for onsite restorative practices, and embed itself into the already existing fabric of Oakland's communities. In addition, there was a strong call to leverage the new infrastructure beyond simply addressing crime, and instead use it to foster community and heal Oakland's wounds from mass incarceration and economic marginalization. The Restorative Justice City will also have to address other immediate needs—such as employment, poverty, structural racism, and access to opportunities and resources—to be successful.

MAPPING THE RESTORATIVE JUSTICE CITY

During the convening, participants mapped physical needs and assets onto a map of Oakland. The results form the basis of two preliminary maps, seen on the next page: a Corridor of Resources and a Green Mesh. They represent what Oakland's city-level infrastructure could look like and provide a template for other cities to transition to healthy and happy cities, safe and livable for all.



Thank you to all our leaders who participated in planting the seeds for a vision of Oakland as a Restorative Justice City.

Claudia Albano - Policy Director, Offices of Supervisor | Nate Miley | Yejide Ankobia - RJ program Coordinator Community Works Leronne Armstrong - Lieutenant of Police, Oakland Police Department | Sujatha Baliga- Director RJ Project & Associate Director National Council on Crime and Delinquency | Fania Davis - Restorative Justice for Oakland Youth | Adam Elmaghraby - Institute for the Future | Tessa Finlev - Institute for the Future | Ben Hamamoto - Institute for the Future | Margaretta Lin - Deputy City Administrator City Of Oakland Department of Housing and Community Development | Gretchen Mokry - Principal Gretchen Mokry Architect | Ruth Morgan - Executive Director, Community Works | Dee Morizono Myers - Restorative Justice Arts Facilitator, Community Works | Nuri Nusrat - Program Associate, National Council on Crime and Delinquency | Brightstar Olson - Bright Research Group | Deanna Van Buren - Principal FOURM design studio Jason Walsh - Community Works West | Darren White - McCullum Youth Court | Darris Young - Community Organizer, Ella Baker Center | David Yusem - Restorative Justice Program Manager, Oakland Unified School District.

KEY SHIFTS TO WATCH

The emergence of the Restorative Justice City is leading to a number of shifts that policy makers, law enforcement officers, prison administrations, and community organizers will want to pay attention to.

FROM INDIVIDUAL TO COMMUNITY

America is an individualistic society. This focus on the individual over the community has led to mounting inequality and declining wages. Digital screens and online spaces have also lured people away from in-person community spaces, often creating individual isolation and fragmented communities. At the same time, movements like Occupy and alternative business models like B Corps, the sharing economy, and cooperatives that emphasize community offer alternatives to individualistic business models.

FROM FOOD DESERT TO FOOD SOVEREIGNTY

America's poor urban centers are often food deserts, places where healthy, affordable food is hard to find. The junk food alternative has been directly linked to violence and antisocial behavior, and the loss of the family dinner is linked to increasing problems for adolescents, including depression, drug use, and falling grades.

FROM SHOUTING TO LISTENING

Anger and shouting tend to exacerbate conflict. While the impacts of urban density on psychosocial well-being has long been debated, one thing is certain: lacking an expansive space that allows for quiet self-reflection creates an arms race of noise and aggression.

FROM MISTRUST TO POSITIVE CONTACT

The militarized police response to the protests of Michael Brown's murder in Ferguson, Missouri, sparked a national debate about how effective these techniques are in building public safety and de-escalating conflict. The relationship between police and civil society has become so tense and polarized that many Americans, particularly Latino and Black Americans, fear and mistrust the police.

FROM BREAKING THE CITY TO HEALING THE CITY

Mass incarceration plagues poor communities disproportionately, creating neighborhoods of concentrated incarceration. As more and more people are removed to prison, important social bonds and local economies are destroyed. The net impact of incarceration is a downward cycle of poverty and crime that breaks communities.

FROM JUST SURVIVING TO BEING YOUR BEST SELF

Punitive criminal justice systems erode opportunities to be our best selves. The inability to take advantage of affordable housing and food stamps, coupled with unemployment rates as high as 60% in the first year of freedom creates a real crisis for offender communities. Along with our working poor and long-term unemployed, they often struggle simply to survive after incarceration.

RESTORATIVE JUSTICE CITY RESPONSE

Restorative justice is rooted in community building, with members invested in each other. The Restorative Justice City will focus on "collective ownership for change as opposed to traditional revitalization efforts," as Darris Young of the Ella Baker Center argues.

Working in close collaboration with the Food Sovereignty Movement, the Restorative Justice City seeks to build a new infrastructure designed to overcome the major barriers to eating healthy, home-cooked family dinners: lack of time, money, access, and knowledge.

The new urban infrastructure will include third places outside of home or work that can be designed for the specific purpose of listening, self-reflection, and calm. Design will address density by giving access to expansive spaces where people can reflect.

Police will be key partners with community "Interrupters." If police live in the same places they patrol, they can be the first line of positive engagement for violence prevention and conflict resolution. New training programs and support systems will give police what they need to effectively interrupt escalating conflicts.

Justice will be reframed as a healing modality, not a way to punish and control. To do this, trauma-informed care will be implemented in all schools, hospitals, and police stations. Healing on a city level will come from connecting disparate parts of the city so that all people can be comfortable accessing all neighborhoods.

Social services will be generative and co-created with the people who use them. Fundamental to any of these efforts will be a robust public transportation system providing easy access to social services, jobs, and other resources. Ultimately, the Restorative Justice City will build a municipal level infrastructure for investing in small businesses started by the formerly incarcerated.

HOW TO USE THIS MAP

Explore the present, envision the future

This map is a tool for exploring the big questions and transitions we face when seeking an alternative criminal justice system. It points toward a possible future—a Restorative Justice City based on holistic and comprehensive changes that will tackle our biggest roadblocks to building an equitable and just society. However, the map and the Restorative Justice Movement are not complete without your input. Use the information presented here as a jumping-off point for your own events or strategies focused on reimagining our criminal justice system.

HOW WILL YOUR CITY BRING THIS VISION TO LIFE?

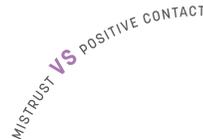
ENGAGE THE ACTION DOMAINS

Seven action domains point towards the necessary components of a Restorative Justice City. Each action domain includes signals of change from today's world that show how and where the Restorative Justice City is emerging. Take the time to consider the action domains. Identify the domains that are most important to you or your organization, as well as additional opportunities and needs that are specific to your context.



EXPLORE THE FROM-TO SHIFTS

Seven From-To Shifts suggest the critical directions of change. Use these to explore larger cultural and societal shifts the Restorative Justice City will support. Think of them as an early formula for building the cities we want.



SCAN THE SIGNALS

Each action domain highlights two to three signals—small innovations or disruptions that point to larger trends in the future. What signals would you add? Use them as a jumping off point to identify all the resources that already exist in your city, highlighting the early emergence of a possible Restorative Justice City.



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